

Medicaid 1115 Waiver
Texas Healthcare Transformation and Quality
Improvement Program
Public Hearing

Regional Healthcare Partnership 9
October 24, 2013

Meeting Outline

Introductions	Robert Smith / Ted Shaw
Medicaid 1115 Waiver Overview	Ted Shaw
CMS Review Process and Current Status	Ted Shaw
Proposed New Three Year Projects Submission	Ted Shaw
Learning Collaborative Plan	Margaret Jordan
Questions and Public Comments	Robert Smith

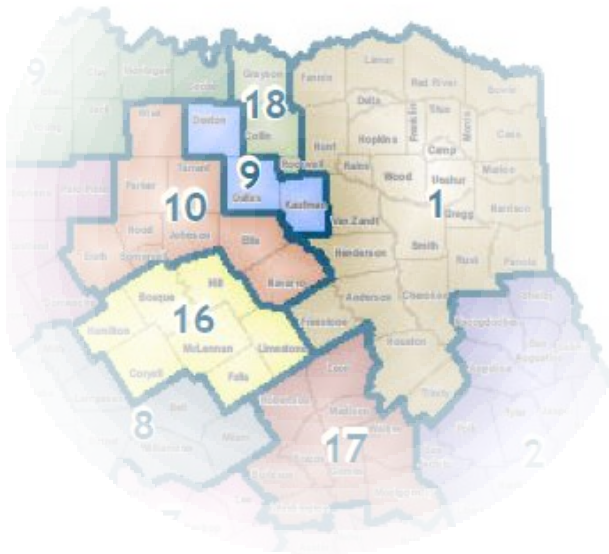
Medicaid 1115 Waiver Overview

Overview

Texas Medicaid 1115 Waiver Program

- December 2011- Texas received CMS approval for an 1115 waiver (a state-by-state agreed-upon variance from the federal governance standards for the Medicaid program)
- Five Year Demonstration Project – “Texas Healthcare Transformation and Quality Improvement Program”
- Preserved the supplemental funding previously obtained through the Upper Payment Limit (UPL) program while allowing Medicaid managed care expansion to additional areas of the state.

Texas Medicaid 1115 Waiver Program Regional Healthcare Partnerships (“RHPs”)

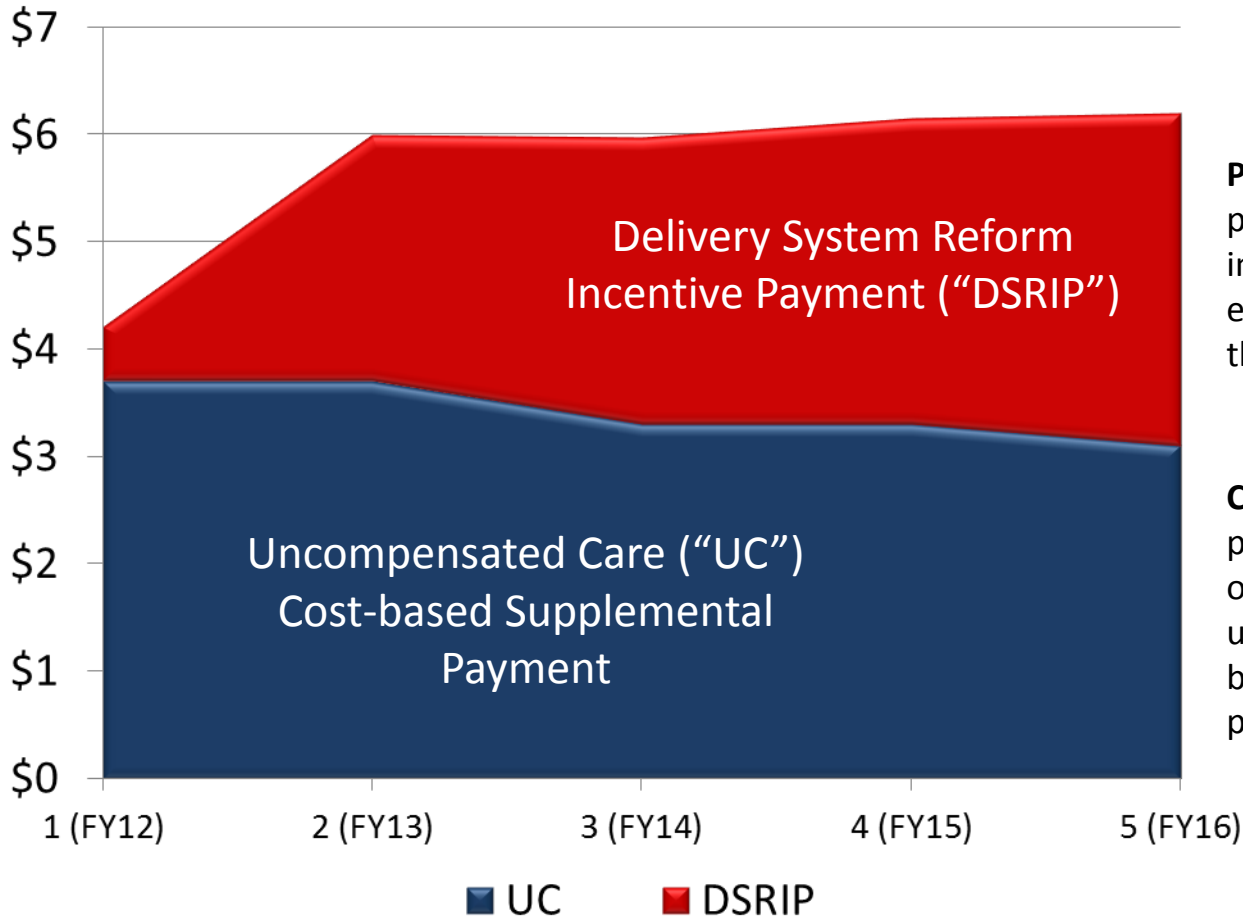


- The Waiver establishes **20 regions** in which Regional Healthcare Partnerships (RHPs) are to be formed
- **RHP 9** consists of Dallas, Denton and Kaufman counties – Parkland serves as the anchoring entity
- Each RHP is required to develop a **regional plan**
- **Plan participants** are to include:
 - Hospitals
 - Community mental health centers
 - Local health departments
 - Academic health science centers
 - Physician practice organizations
 - Other community stakeholders

Texas Medicaid 1115 Waiver Program

Two Statewide Funding Pools – \$29 Billion Over Five Years

(in billions)



Performance-based incentive payments to develop projects to increase access, quality, cost-effectiveness and the health of the patients served.

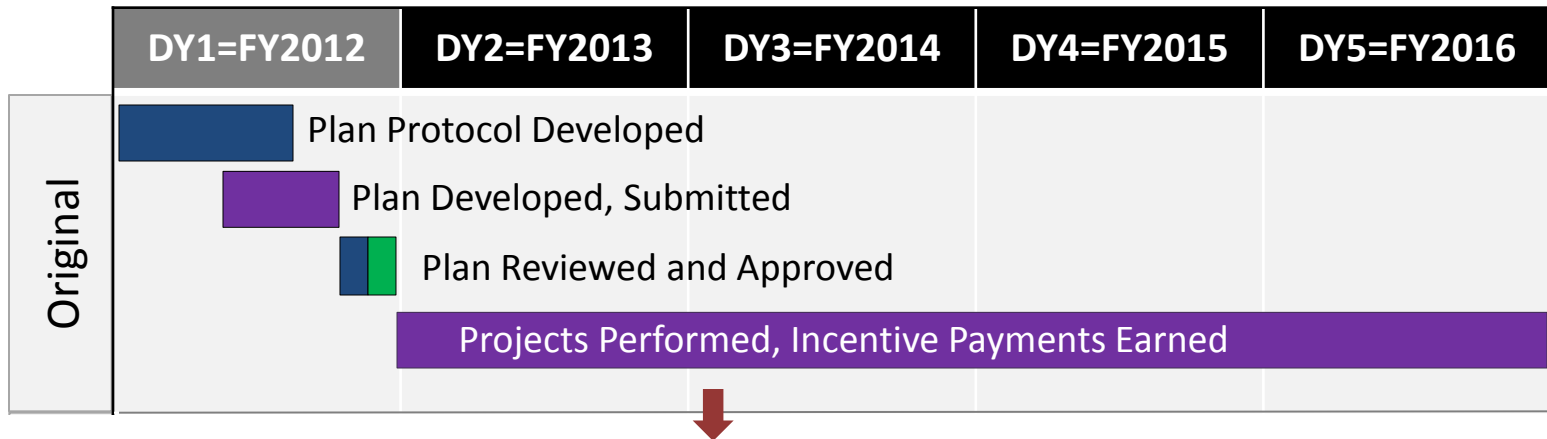
Cost-based Supplemental payments designed to help offset the costs of uncompensated care provided by the hospital or other providers.

CMS Review and Approval Process and Current Status

Medicaid 1115 Waiver Program

Program Implementation – Significantly Varies from Original Schedule

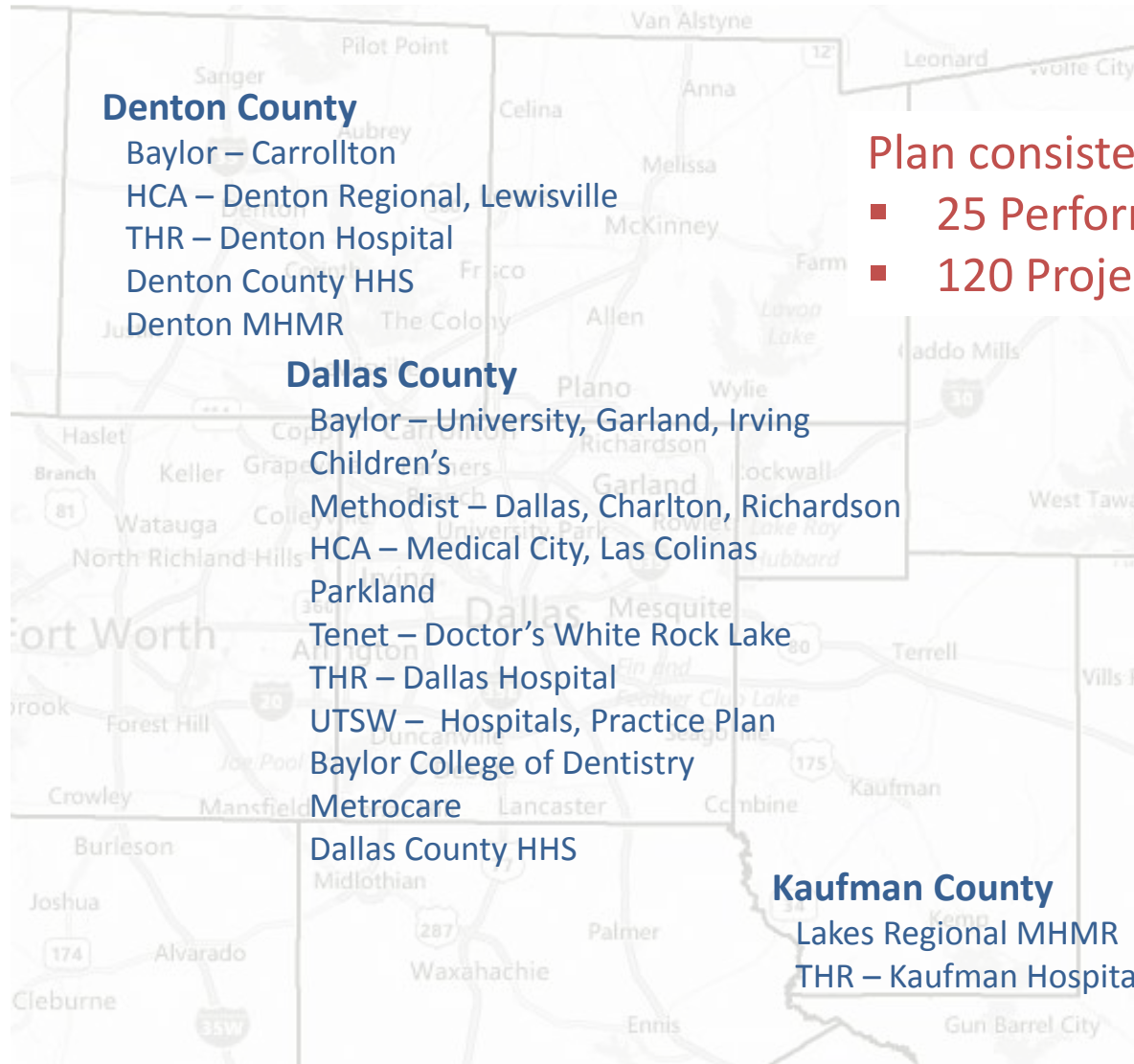
The actual complexity of the RHP Plan and the time required for the development, review and approval processes have exceeded original expectations.



■ HHSC ■ CMS ■ Providers

Overview of Plan Participants and Projects

Original Submission in March 2013



Denton County

Baylor – Carrollton
HCA – Denton Regional, Lewisville
THR – Denton Hospital
Denton County HHS
Denton MHMR

Dallas County

Baylor – University, Garland, Irving
Children’s
Methodist – Dallas, Charlton, Richardson
HCA – Medical City, Las Colinas
Parkland
Tenet – Doctor’s White Rock Lake
THR – Dallas Hospital
UTSW – Hospitals, Practice Plan
Baylor College of Dentistry
Metrocare
Dallas County HHS

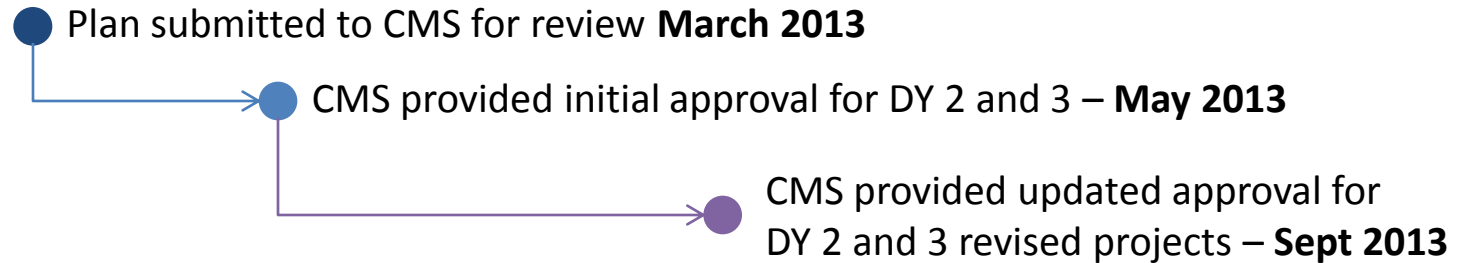
Kaufman County

Lakes Regional MHMR
THR – Kaufman Hospital

Plan consisted of:

- 25 Performing Providers
- 120 Projects Submitted

CMS Plan Review Process



← **Oct 2013 – March 2014** →

Remaining CMS review processes:

- Approval for DY 4 and 5
- Updated approval to Category 3
- Resolve all technical issues and provide final approval of all plan elements
- Recoup any non-approved dollars

Mar 2013	Apr 2013	May 2013	Jun 2013	Jul 2013	Aug 2013	Sep 2013	Oct 2013	Nov 2013	Dec 2013	Jan 2014	Feb 2014	Mar 2014
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CMS Plan Approval Process

Original Plan Submitted **March 2013**

Initial Plan Submitted	Number of Projects	DY1	DY2-3	DY4-5	Total
Submit Plan		\$71,434,099			\$71,434,099
Category 1 /2	120		\$524,576,341	\$508,896,443	\$1,033,472,785
Category 3	240		59,444,939	172,273,083	231,718,022
Category 4	18		46,938,274	80,129,915	127,068,189
Total	378	\$71,434,099	\$630,959,554	\$761,299,441	\$1,463,693,094

Initial CMS Review – Letter Dated **May 23, 2013**

Plan as Initially Approved	Number of Projects	DY1	DY2-3	DY4-5	Total
Submit Plan		\$71,434,099			\$71,434,099
Category 1 /2	105 ¹		\$327,131,811	Not reviewed	327,131,811
Category 3	165		40,437,341	Not reviewed	40,437,341
Category 4	18		46,938,274	Not reviewed	46,938,274
Total	288	\$71,434,099 100%	\$414,507,427 66%		\$485,941,525 33%

¹ Some approvals provided reduced project values that could be restored to original proposed levels or increased with revisions to the project

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CMS Initial Review Update – Letter Dated **September 9, 2013**

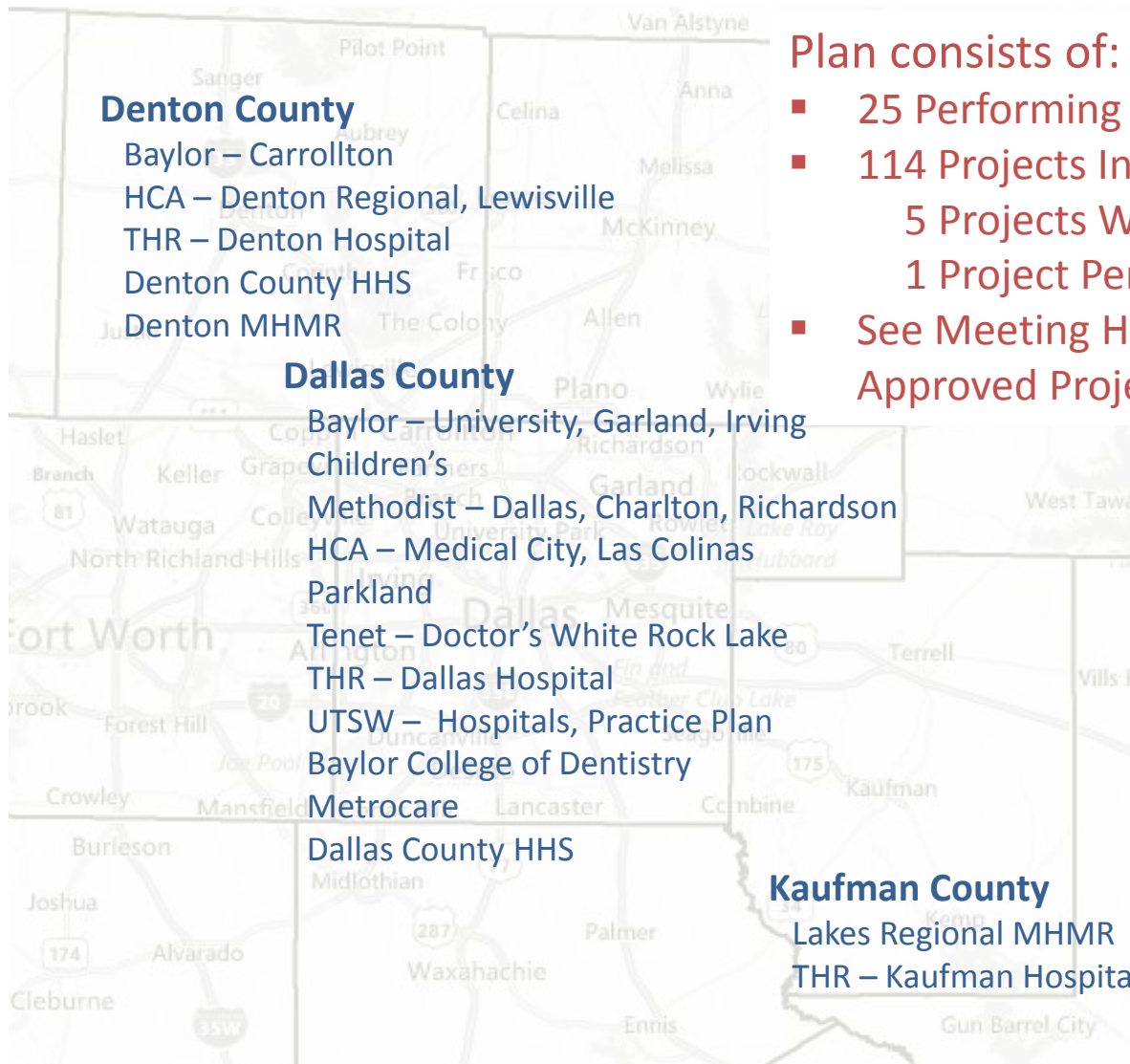
Plan as Initially Approved	Number of Projects	DY1	DY2-3	DY4-5	Total
Submit Plan		\$71,434,099			\$71,434,099
Category 1 /2	114		\$459,641,174	Not reviewed	457,841,182
Category 3 ²	165		40,437,341	Not reviewed	40,437,341
Category 4	18		46,938,274	Not reviewed	46,938,274
Total	288	\$71,434,099¹	\$547,016,789 87%		\$616,650,896 42%

¹ A portion is subject to recoupment for projects withdrawn or not approved

² While not formally approved, DY 2 reporting for payment has been allowed for most Cat 3 associated with approved projects

Overview of Plan Participants and Projects

Current Status in October 2013



Plan consists of:

- 25 Performing Providers
- 114 Projects Initially Approved
- 5 Projects Withdrawn
- 1 Project Pending CMS disposition
- See Meeting Handout for Initially Approved Project Listing

**New Three Year Projects
Submission of Prioritized List**

Medicaid 1115 Waiver Program Provision for Plan Modification

- The Texas Waiver protocol provides an opportunity to add new projects in DY 3 to be implemented in DY 3 through DY 5
- Each RHP must establish a process to obtain and prioritize the proposed new projects in accordance with the Waiver protocol
- The new projects can tap unused funding originally allocated to the region
- HHSC estimates that RHP 9 has a capacity of \$194 million for New Three Year Projects – and additional capacity may become available
- Until the CMS review process is substantially completed, the excess allocated funding cannot be determined
- Accordingly, each RHP is to provide a prioritized list of projects that will serve as the basis for allocating the funding when capacity is known

RHP 9 New Three Year Projects Process

- Eligible stakeholders were invited to submit project proposals
- A project review session was conducted on September 18th to share proposed projects and to obtain stakeholder feedback
- Afterwards, providers had an opportunity to revise the projects to address feedback
- Performing providers submitted final project proposal packages to the anchoring entity on or before Friday, October 4th
- In total, 28 projects were submitted

RHP 9 New Three Year Projects

Project Scoring and Prioritization

- All of the projects were then rated by reviewers representing all 25 original performing providers and 1 new provider – in total 26 performing providers
- The scoring criteria included the project's:
 - Transformative impact as envisioned by the Waiver program
 - Impact of the project to Medicaid and indigent patients
 - Alignment with the community needs
 - Alignment with other RHP 9 Waiver projects
 - Sustainability and cost avoidance impact
- The projects were ranked from high score to low for each participating IGT entity – six projects did not have an associated IGT entity
- In rotational order by IGT entity, the prioritized list was compiled, consisting of 22 projects

Proposed New Three Year Projects in Prioritized Order

Priority #	Performing Provider Name	Project Title	Three Year Total Value
1	Dallas MHMR / Metrocare	Metrocare Outpatient Clinic	9,892,052
2	Parkland Health & Hospital System	New COPC Site	9,236,418
3	Texas A&M Health Science Center - Baylor College of Dentistry	Expansion of Dental Services at Community Clinics	9,720,000
4	UT Southwestern, Faculty Plan	Establish a Sickle Cell Patient Treatment Program	16,500,000
5	Children's Medical Center Dallas	Use Telehealth to Deliver Specialty, Psychosocial and Community-Based Nursing	11,000,610

Proposed New Three Year Projects in Prioritized Order

Priority #	Performing Provider Name	Project Title	Three Year Total Value
6	Parkland Health & Hospital System	Gynecology Specialty Services Expansion	20,000,000
7	UT Southwestern, Faculty Plan	The Use of Measurement Based Care to Enhance Identification and Treatment of Medicaid Patients with Major Depressive Disorder in Primary Care Practices	13,500,000
8	Dallas MHMR / Metrocare	Integration of Child and Adolescent Behavioral and Primary Healthcare Services	12,345,103
9	Parkland Health & Hospital System	Apply new technology and expanded medication therapy management services to improve adherence to medications and avoid medication related readmissions	12,184,000
10	Dallas MHMR / Metrocare	Metrocare Patient Navigation Program	4,260,191

Proposed New Three Year Projects in Prioritized Order

Priority #	Performing Provider Name	Project Title	Three Year Total Value
11	Parkland Health & Hospital System	Improving Transitions of Care Through an Inpatient HIV Care Team	19,900,000
12	Timberlawn	Develop a partial hospitalization program for high utilizers of mental health inpatient services to reduce inpatient utilization for mental health services	3,000,000
13	Parkland Health & Hospital System	Prevention of Post-Discharge Suicide Attempts via Crisis Hotline Follow-Up Services	19,500,000
14	Children's Medical Center Dallas	Enhance Service Availability of Appropriate Levels of Behavioral Health Care	13,299,390
15	Parkland Health & Hospital System	Improve Access to Specialty Care - Pain Management Clinic	8,200,000

Proposed New Three Year Projects in Prioritized Order

Priority #	Performing Provider Name	Project Title	Three Year Total Value
16	Dallas MHMR / Metrocare	Metrocare Rapid Assessment and Prevention (RAP)	7,773,222
17	Parkland Health & Hospital System	Post Partum Mental Health Initiative	20,000,000
18	Dallas MHMR / Metrocare	Intensive Applied Behavior Analysis Program	11,829,163
19	Parkland Health & Hospital System	Evidence-based Interventions that Put in Place the Teams, Technology and Processes to Avoid Medication Errors	6,525,000
20	Texas Scottish Rite Hospital	Telemedicine to Expand Pediatric Specialty Services	2,000,000

Proposed New Three Year Projects in Prioritized Order

Priority #	Performing Provider Name	Project Title	Three Year Total Value
21	Texas Scottish Rite Hospital	Implement Care Transitions Program	3,000,000
22	Parkland Health & Hospital System	Wound Care Program Expansion	9,100,000
RHP 9 Total Proposed Three Year Project Value			\$242,765,149

RHP 9 New Three Year Projects Prioritized List Submission

- A Meeting Handout is provided with more information regarding the projects on the prioritized list
- The Prioritized List will be submitted to HHSC on or before October 31st
- Public questions, comments and feedback is welcomed and can also be submitted to the Parkland Website

<http://www.parklandhospital.com/whoweare/section-1115/index.html>

Learning Collaboratives

Learning Collaboratives

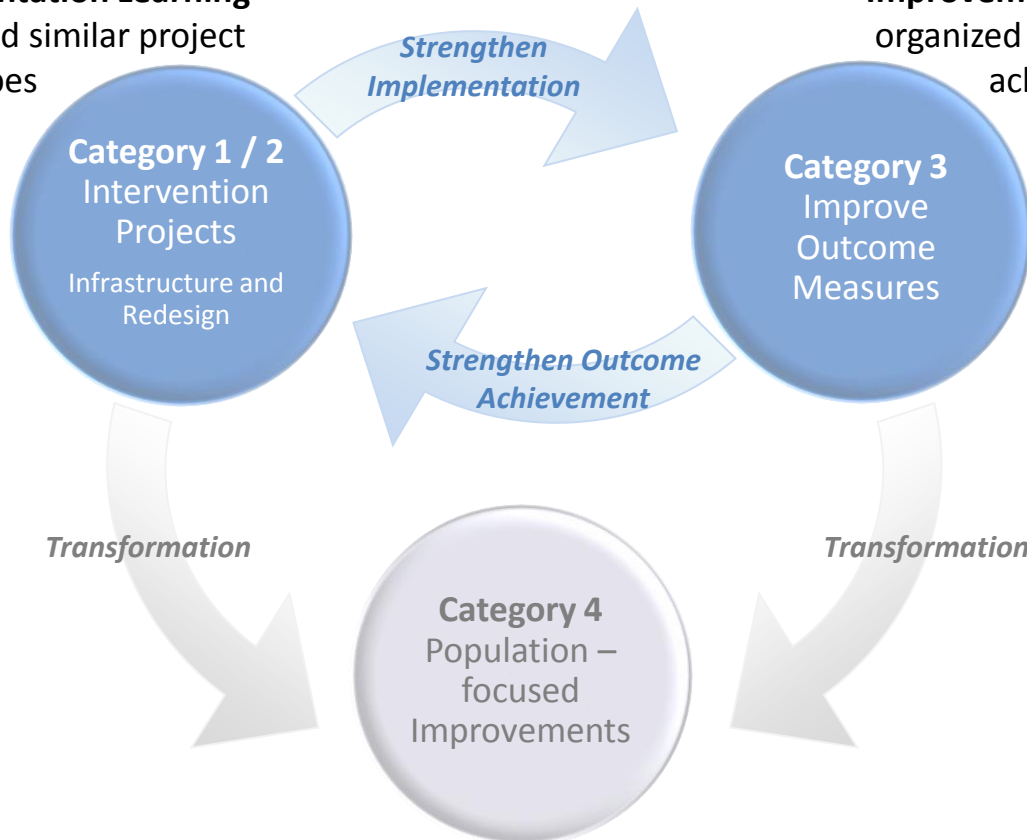
- Every RHP is required to establish a plan to conduct learning activities in their region to encourage sharing of best practices and to promote the regional achievement of transformational goals
- The RHP 9 Learning Collaborative Plan was submitted to HHSC on September 30, 2013
- RHP 9 Learning Collaborative elements include:
 - Shared Experience and Learning: to convene, communicate, and monitor performance of the RHP 9 Plan
 - Shared Implementation Learning: formal learning structures to facilitate and coordinate sharing among providers with respect to Interventional Projects with similar characteristics
 - Improvement Collaboratives: to identify and test improvement opportunities and course corrections that will contribute to achieving the outcome goals described in individual projects and collectively for the region

RHP 9 Learning Collaborative Activities

RHP 9 Shared Experience and Learning
designed to inform participants and stakeholders on successes, challenges and regional progress made

Shared Implementation Learning
organized around similar project types

Improvement Collaboratives
organized around outcomes achievement



**We Invite
Questions and Public Comment**